

PAGOSA SPRINGS TOWN COUNCIL

2022-2023 Goals & Objectives

> Adopted July 21, 2022

*=highest priority

	ITEM	Description/Objectives
1.	Sanitation District* Stabilize the pumping system, continue maintenance and upgrade efforts and explore long-term community solutions with the goal of the Town getting out of the Sanitation business.	 Complete pump replacement project and stabilize system (summer/fall 2022) Collaborate with PAWSD on the possible merger and explore new treatment plant options (ongoing) Engage engineer to assist with analysis of options for PSSGID (by spring 2023) Continue to pursue funding opportunities through state and federal sources (ongoing) Continue to invest in upgrading collection lines and equipment (annual budget process, ongoing)
2.	Workforce Housing* Address current and projected needs by supporting efforts to add more deedrestricted units to local inventory through the public and private sectors.	 Get P3 Workforce Housing Project (focus on 80-120% AMI) constructed and leased (break ground 2023, complete and lease-up 2024) Work with area employers and public sector agencies on future opportunities (ongoing) Continue to provide incentives and flexibility in LUDC/town policy to encourage the private sector to build or convert units (ongoing) Continue to pursue funding opportunities through state and federal sources (ongoing) Continue collaboration with housing providers (ongoing)
3.	Explore Recreation District* Engage the support of the wider community beyond the town in providing and managing parks, trails, open spaces, and recreational amenities in a coordinated and thoughtful way.	 Explore best practices and other community models for this effort (fall 2022) Engage community and partners in assessing support and developing next steps (2022-2024) Prepare for a vote in 2024 (?) to establish a district and create a funding source (fall 2024) Continue to pursue funding opportunities through state and federal sources (ongoing)
4.	Establish opportunities for strategic investment to address community needs.	 RFP for Town realtor in fall for 2023 start Focus on land banking/acquisition for key focus areas (housing, trails, parks north and west of downtown, public parking, and river access (ongoing)) Determine uses for the town-owned property and consider transfers, sale, etc. if needed (ongoing)
5.	Traffic Management, Parking, and Road Maintenance Provide ongoing funding and planning to manage traffic and parking in the community and maintain current infrastructure.	 Determine local agency costs for Main Street Corridor reconstruction and prepare for 2024 construction (public and business engagement, funding, etc.) Engage consultant for an overall traffic management plan with emphasis on building out a new secondary road network and updating Access Control Plan with CDOT and County as partners (fall 2022 RFP with completion by spring 2023) Engage consultant for downtown parking analysis and recommendations on parking strategies (fall 2022 RFP with completion by spring 2023) Determine which road reconstruction or new construction projects are top priorities for Council and seek funding; budget accordingly and engage design/engineering Continue to budget road maintenance each year (mill and overlay, seal coating, crack sealing, etc.) (annual, ongoing)

6.	Early Childhood Care and Education Support efforts to maintain and grow opportunities for early childhood care and education.	 Consider support in the annual budget process through the Service Organization funding process or other means (annual, ongoing) Continue process to provide funding for in-home daycares as well as centers (annual, ongoing)
7.	Advisory Boards Work collaboratively with advisory boards to plan strategically for the future and address common concerns.	 Continue regular joint work sessions for strategic planning purposes with each board and Council Continue to work collaboratively for proactive community outreach Consider whether a code of ethics and meeting protocols should be established and adopted by each board Continue to provide training and resources for members on effective governance
8.	Historic Preservation and Main Street Support efforts to preserve and protect key structures, enhance understanding of the community's past, and encourage Main Street program focus on history, art, beautification, and community development	 Continue to support Main Street Program through PSCDC; consider annual budget contribution for Main Street/downtown-focused projects Determine how and whether to stand up Historic Preservation Board Continue to explore funding opportunities for preservation efforts (e.g. Water Works Building, Rumbaugh Bridge, etc.)
9.	Broadband Support efforts to expand and improve reliability, coverage, and speed of broadband services in Archuleta County/Pagosa Springs.	 Continue to support Broadband Services Management Office through PSCDC Research federal and state funding opportunities and consider possible joint builds and collaborations Continue to lease dark fiber Consider improved Carrier Neutral Location (CNL) at Town Hall Work with Region 9/SWCCOG on an update to Regional Broadband Plan
10.	Public Arts Continue support of public arts and culture initiatives to add interest to public spaces, enhance the experience for locals and visitors, and "activate" areas.	 Continue efforts to support the annual budget process Continue partnership with Public Arts Initiative to serve as an advisory board for public art opportunities Work with other public sector and private partners on available locations for murals, sculpture, etc. Consider applying for Creative Arts District certification
11.	Parks, Trails, and River Access As funding allows, seek opportunities to expand park, trail, and river access opportunities.	 Continue to plan for future park and trail opportunities Seek funding opportunities and pursue partnerships with community organizations Pursue middle section funding and land for completion of Town to Lakes Trail Pursue funding and design for amenities in northern portion of Yamaguchi South (leaving acreage for other needs) Seek opportunities for purchase or easement conveyance of river access points Seek areas for park development on the north and west sides of town Focus on maintenance of existing assets